Memorandum

To: University Senate

From: Brian L. Winer, Chair
Council on Academic Affairs

Date: December 27, 2006

A PROPOSAL FROM THE COUNCIL ON ACADEMIC AFFAIRS TO ESTABLISH THE CENTER FOR FAMILY RESEARCH

WHEREAS the overall mission of the Center for Family Research is to conduct research for improving the lives of children and families; and

WHEREAS it will focus specifically on the context of the family; be interdisciplinary in nature; provide high quality undergraduate and graduate experiences; and serve as a catalyst for outreach and engagement strategies to strengthen individuals and families through research-based educational programming, and

WHEREAS linkages between the Center and other University-based initiatives will provide additional opportunities for University scholars from a wide variety of academic backgrounds to participate in an interdisciplinary examination of the family context of youth development and well-being; and

WHEREAS the proposal adheres to the Guidelines for the Establishment and Review of Academic Centers, was reviewed by the University Research Committee, and the Council on Research and Graduate Studies, during Spring 2006, and was then approved by the full Council on Academic Affairs on August 23, 2006.

NOW THEREFORE BE IT RESOLVED that the University Senate approve the proposal to establish the Center for Family Research, and respectfully request concurrence from the Board of Trustees.
From: Smith, Randy
Sent: Wednesday, August 23, 2006 1:08 PM
To: 'gavazzi.1@osu.edu'; 'scheer.9@osu.edu'
Cc: Andrews, David; Moser, Bobby; 'Brian Winer'; Smith, Randy; Dutta, Lakshmi; Zacher, Chris;
    Sharkey, Maureen; Snyder, Barbara; 'conlisk.1@osu.edu'; McGrath, Bob
Subject: Center for Family Research

Steve and Scott:

I am pleased to inform you that the proposal to establish the Center for Family Research was approved by the Council on
Academic Affairs at its meeting on August 23, 2006. Thank you for attending the meeting to respond to questions and
comments.

I will work with you over the next few days on a revised version of the proposal that should address: the need for a
statement on membership status and the process to achieve it; and manner in which you will address the concerns about
co-directorship.

The proposal then will be sent to the University Senate for action at an Autumn Quarter 2006 meeting. I will contact you
when I know the details. Following Senate action, the proposal will be sent to the Board of Trustees for final approval. All of
these steps should be completed by the end of Autumn Quarter 2006.

In the interim, given the length of time involved, the Council believes that you should be able to use the term center,
indicating, when appropriate, that it is pending final action by the Board.

Congratulations on the successful completion of this important step in the review/approval process.

Randy

W. Randy Smith
Vice Provost
Memorandum

To: Professor Terry Conlisk, Chair
   University Research Committee

From: W. Randy Smith
     Vice Provost

Subject: Proposal to Establish a Center for Family Research

Date: February 1, 2006

As a follow-up to our recent discussions, I submit to you a proposal to establish a Center for Family Research.

The principle contacts for this proposal are Professor Stephen Gavazzi (2-5620 or gavazzi.1@osu.edu) and Professor Scott Scheer (2-6758 or scheer.9@osu.edu).

Center/institute proposals are reviewed in detail by the Council on Academic Affairs (CAA) but with input from the University Research Committee.

Subcommittee B of CAA completed a review of the proposal and as a result some editorial changes were made.

I now ask that the University Research Committee review the proposal and forward any reactions/suggestions – including suggested revisions - to Professors Gavazzi, Sheer, and me. When the Committee has completed its review it should send its recommendation to the Council on Research and Graduate Studies for formal action. With that information, Subcommittee B will determine when the proposal can be brought to the full Council on Academic Affairs.

If you have any questions/comments, please contact me.

cc: Robert McGrath, Vice President, Office of Research
The University Research Committee Review of the Center of Family Research Proposal
Prepared by Lydia C. Medeiros, reviewed by A. T. Conlisk, Chair URC
To: Randy Smith, Vice-Provost
May 30, 2006

Overview: This proposal is a request to formalize and institutionalize a nine-year collaborative effort of faculty engaged in family-associated research. Members of the collaboration, named the Adolescent Network Research Initiative, represent the Colleges of Human Ecology; Education; Food, Agricultural, and Environmental Sciences; Law; Medicine; Social and Behavioral Sciences; and Social Work. Other external and internal partners are named, with letters of support included in proposal. The collaboration is primarily research focused, but opportunities to interface with undergraduate and graduate education and mentoring, junior faculty mentoring, and outreach education are described. The proposal seeks to establish a formal center to promote further collaborative research at 3 levels of faculty involvement; foster and strengthen grant proposals; and to administrate grant budgets, graduate associateships and IDC reimbursements.

Quality of Scholarship: The faculty members named in the proposal as co-directors (Gavazzi and Scheer) are exemplary in their scholarship. The assemblage of faculty named in the proposal is impressive, extensive, representative of broad interdisciplinary involvement, and apparently active in the on-going research activities of the existing collaboration. Unfortunately, the proposal is somewhat out-of-date and several members of the collaboration have separated from the University, as is typical of a center of this nature. Replacement of collaborators in a manner that maintains high scholarship was not addressed in the proposal and should be to maintain the quality of the research conducted by this Center.

Funding Model: Funding is exclusively and currently funded through grant support. Request for internal support was not mentioned. The desire to seek future funding is a core principle of the Center proposal, which seeks to exist to strengthen future external funding. The proposed activities of the Center have been delineated and mirror currently available funding. It is not clear if the activities of the Center, in contrast to the stated goals, would change as funding opportunities change. This should be clarified. The section in the proposal that delineates IDC distribution needs to be updated to reflect upcoming changes in the structure of the Colleges of Human Ecology and Education.

Sustainability: Sustainability is not addressed in the proposal. Currently, the existence of the Center is dependent on named faculty members. As mentioned under quality of scholarship, the proposal should address replacement of specific faculty to ensure the maintenance of high quality scholarship. No procedures were included to “sunset” the Center should faculty turnover affect quality of scholarship or if research priorities of the University change over time. The URC recommends that a plan for sustainability be developed as soon as possible. A timetable for review and renewal is suggested.

Why is the Research Necessary?: People are a commodity – ie. Human capital - that contribute to the economies of organized communities. Failure to contribute to society is a financial drain to the tax base and a negative impact on social organizations. Focusing research and outreach
support efforts on youth helps to ensure their positive impact as contributing members of society. However, the financial implications of this research are not addressed in the proposal. Also not addressed is the working or operational definition of “family.” What social organizational structure is being used to address “family” and what overlap, given this working definition, could this have with other existing research collaboration at this University?
April 5, 2005

Dear Steve and Scott,

Subcommittee B met last week for its initial review of the CFR proposal. During that discussion, several questions and requests emerged. I have listed the comments below and hope that in the few weeks before our meeting with you that you'll have time to address them. You may elect to send clarifications directly to me (for distribution to the subcommittee before our meeting later this month) or bring those with you to the meeting.

If you have additional questions, please contact me at your convenience.

1. (pp. 2-5) The rationale for the center (II.B.) does not explicitly indicate how a center itself will meet goals not already “met within existing academic units.” Letters of support (e.g., Coutin, Day, Hogan) do so, but the proposal rationale itself does not. Please include such a statement in a revised rationale.
2. (p. 4) Please explain briefly the EM degree.
3. (p. 13) Please update the timeline.
4. (p. 17) Please clarify the use of terms (e.g., “project”) and evaluation process for the center. The evaluation section of the proposal must identify the specific evaluation procedures to be implemented in reviewing the success of the proposed center, not just programs or projects within it.
5. Please forward copies of CVs of all faculty to Joyce Rankin in CAA.

6. Please indicate whether (and by what means) student input was solicited for the proposal. (Although not a requirement of the center proposal process, CAA generally asks such a question at its meetings. Any information you have with respect to this issue would be helpful.)
From: Kay Halasek [halasek.1@osu.edu]
Sent: Wednesday, April 13, 2005 4:28 PM
To: valco.1@osu.edu, pletz.3@osu.edu, mcmahon.43@osu.edu
Cc: Smith, Randy; Rankin, Joyce
Subject: Fwd: RE: subcommittee questions on CFR proposal
Attachments: Establishment of the CFR with corrections 04132005.pdf

Establishment of the CFR with ...

> Date: Wed, 13 Apr 2005 14:44:28 -0400
> From: Stephen Gavazzi <SGavazzi@hec.ohio-state.edu>
> Subject: RE: subcommittee questions on CFR proposal
> To: EYONNE HALASEK <halasek.1@osu.edu>
> Cc: smith.70@osu.edu, Barb Pletz <pletz.3@osu.edu>,
>   George Valco <valco.1@osu.edu>, Peg McMahon <mcmahon.43@osu.edu>,
>   "Scott D. Scheer" <scheer.9@osu.edu>
> Thread-topic: subcommittee questions on CFR proposal
> Thread-index: AcU57hlPO8m64fMMTdmdOt2U2Cn17AGait9w
> X-MS-Has-Attach: yes
> X-MS-TNEF-Correlator:
> X-CanItPRO-Stream: halasek.1 redirected to 11_tagonly_no_subject
> X-Scanned-By: CanIt (www . canit . ca)
> X-Authentication-warning: defang2.net.ohio-state.edu: defang set sender
> to
> <sgavazzi@hec.ohio-state.edu> using -f
> Original-recipient: rfc822;halasek.1@osu.edu
>
> Dear Kay,
>
> Thank you for forwarding the comments of Subcommittee B members
> following your review of the CFR proposal. Scott Scheer and I have
> responded to the questions and requests that emerged from your meeting
> in the order that they were presented. I am forwarding these responses
> to you, as well as the revised application (in adobe acrobat), so that
> this material may be viewed by the subcommittee members prior to our
> meeting on April 27th.
>
> REVIEWER COMMENT 1. (pp. 2-5) The rationale for the center (II.B.) does
> not explicitly indicate how a center itself will meet goals not already
> "met within existing academic units." Letters of support (e.g.,
> Coutler, Day, Hogan) do so, but the proposal rationale itself does not.
> Please include such a statement in a revised rationale.
>
> RESPONSE: New material that explicitly states how the CPR will
> "transcend the abilities of any single academic unit by providing
> ongoing opportunities for collaboration across the various disciplines
> interested in the study of families" appears in the rationale section
> (see especially pages 5 and 6).
>
> REVIEWER COMMENT 2. (p. 4) Please explain briefly the EM degree.
>
> RESPONSE: Reference to the EM degree has been dropped for the present
> time.
>
> REVIEWER COMMENT 3. (p. 13) Please update the timeline.
>
RESPONSE: This has been accomplished, with additional information inserted about next year's funding.

REVIEWER COMMENT 4. (p. 17) Please clarify the use of terms (e.g., "project") and evaluation process for the center. The evaluation section of the proposal must identify the specific evaluation procedures to be implemented in reviewing the success of the proposed center, not just programs or projects within it.

RESPONSE: The evaluation section was only meant to discuss the overall CFR, not any specific program being run inside of the Center. Hopefully, editing has further honed this point. In essence, we dropped all process evaluation information.

REVIEWER COMMENT 5. Please forward copies of CVs of all faculty to Joyce Rankin in CAA.

RESPONSE: Both of our CV's were forwarded to Joyce Rankin.

REVIEWER COMMENT 6. Please indicate whether (and by what means) student input was solicited for the proposal. (Although not a requirement of the center proposal process, CAA generally asks such a question at its meetings. Any information you have with respect to this issue would be helpful.)

RESPONSE: We have solicited the comments of several students who are familiar with the CFR. Letters from these students are forthcoming in a separate mailing.

Please let us know if we can address any additional comments or concerns prior to our meeting on 4/27.

Thank you!

Steve Gavazzi

Stephen M. Gavazzi, Ph.D.

The Ohio State University

Professor, Human Development and Family Science

171 Campbell Hall, 1787 Neil Avenue

Columbus, OH 43210-1295

(614) 292-5620 Telephone

(614) 292-4365 FAX
Memorandum

To: Council on Academic Affairs
   Subcommittee B

From: W. Randy Smith
      Vice Provost

Subject: Proposal to Establish The Center for Family Research
         College of Human Ecology
         College of Food, Agricultural and Environmental Sciences

Date: February 28, 2005

Attached is a proposal from the College of Human Ecology and the College of Food, Agricultural and Environmental Sciences to establish The Center for Family Research.

Please ensure that, in your review, the proposal adheres to the Guidelines for the Establishment and Review of Academic Centers (enclosed).

The contacts for this proposal are Professor Stephen Gavazzi (2-5620 or gavazzi.1@osu.edu) and Professor Scott Scheer (2-6758 or scheer.9@osu.edu).

Note that:

i) I am in the process of securing a small set of external reviews of this proposal that will be provided to you when they arrive. This will not stop the review of the substantive nature of the proposal to begin.

ii) the proposal will also be reviewed by the Research Committee and when I have that input I will provide it to you.

Please try to bring this proposal to the full Council for review before the end of Spring Quarter 2005 if at all possible.

If you have any questions/comments, please contact me.
A Proposal to Establish
The Center for Family Research

Submitted for Approval to
The Council on Academic Affairs
&
The Research and Graduate Council

Reflecting Collaboration Between
The College of Education and Human Ecology
&
The College of Food, Agricultural, and Environmental Sciences

COMPILLED BY
Dr. Stephen Gavazzi (HDFS) and Dr. Scott Scheer (HCRD/Extension)
Re-submitted with edits to OAA

August 28, 2006
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I. Procedure

A proposal to establish The Center for Family Research (CFR) is being submitted to the Council on Academic Affairs. The family has emerged as the key unit of analysis across many of the social science, health, and mental health disciplines across the nation, and numerous American universities already have established family-based centers. Currently, however, no established center on OSU’s campus has a core focus on family-related matters of any sort, let alone a concentration on the family context of child and adolescent development and well-being that will become the focus of the CFR.

As the CFR has both a research and a graduate education component, it is expected that the Council on Research and Graduate Studies will review these documents in addition to the Council on Academic Affairs. This proposal has the support of Dr. David Andrews, Dean of the College of Education and Human Ecology, and Dr. Bobby Moser, Dean of the College of Food, Agricultural, and Environmental Sciences. The CFR is proposed to be directed by one faculty member from each of these two colleges. Dr. Stephen Gavazzi, Professor of Human Development and Family Science, and Dr. Scott Scheer, Associate Professor of Human and Community Resource Development/Extension, have agreed to serve in this capacity as Directors of the CFR.

In addition, a committee comprised of College Executive Committee members from each of the two colleges, the Director of Extension, and a representative of the Office of Research together will serve in an oversight capacity regarding CFR activities. Finally, a group consisting of OSU faculty, local stakeholders, and state agency representatives will serve in the capacity of an advisory
council (here to for known as the Family Research and Engagement Partners) to this effort.

**Leadership Structure and Reporting Line**

The Directors will report to the “Lead Dean” on matters pertaining to the CFR. The initial Lead Dean will be Dr. Andrews of the College of Education and Human Ecology. To ensure stability of the CFR beyond those currently involved in director positions and clarification purposes, the CFR Director position will reside in the college of the “Lead Dean,” while the CFR Associate Director will reside in the college of the “Non-Lead Dean”. The leadership structure and reporting line will be examined at least every five years during the review cycle.

II. Rationale

The overall mission of the Center for Family Research is to conduct research for improving the lives of children and families. The specific goals and objectives of the CFR to support this mission involve the advancement of scholarship efforts that: a) focus specifically on the context of the family; b) are interdisciplinary in nature; c) are competitive for federal funding; d) provide high quality undergraduate and graduate student experiences; and e) serve as a catalyst for outreach and engagement strategies to strengthen individuals and families through research-based educational programming. Ultimately, the goal of the CFR is to create a research program that would take its place at the helm of the land-grant university mission in the 21st century – providing practical knowledge about families to citizens in Ohio and beyond— while concurrently increasing Ohio State’s competitiveness for federal funding amongst the community of scholars.

The CFR is proposed to exist as a coalition of OSU faculty members, students, and staff who have interest and expertise in research, assessment, and treatment efforts as they relate to the family,
with particular emphasis on the family’s role in the development and well-being of children and adolescents. In part, formation of this center is the next logical step in the evolution of an organization of OSU faculty members known as the Adolescent Network Research Initiative (ANRI). ANRI members -- representing the colleges of: Education and Human Ecology; Food, Agricultural, and Environmental Sciences; Law; Medicine; Social and Behavioral Sciences; and Social Work – have been meeting informally and working collaboratively since 1997.

The vast majority of these scholars have published extensively on family-related phenomena as part of their more specific focus on subjects related to youth-oriented issues. In addition, many of these faculty members have participated in collaborative interdisciplinary projects both within and beyond their association with the ANRI group. Although many of these same faculty members have extensive track records in securing external funding, one of the main advantages generated by this proposed center is thought to be the increased competitiveness for federal funding that will come with a more coordinated and extensive interdisciplinary research effort. This includes the ability to tap into a pool of highly talented researchers as co-principal investigators on individual grants, as well as the collaborative grant-writing that will lead to center-related support over time. In addition, an infrastructure will be built to allow for the uniform handling of IDC issues, release time, and other fiscal matters across colleges when full indirect costs are realized. In turn, the recruitment and retention of high quality scholars who have established research programs in areas related to the center’s focus will be significantly enhanced.

An important first step already has been taken in this regard, as various ANRI members have been working on the development and analysis of a database that involves the measurement of risk and protective factors related to adolescent problem behaviors. To date, a database of over 8,000 youth and their families has been generated through a collaborative assessment project being
conducted with a set of Ohio Juvenile Courts. Among other things, this database has served as the foundation for a number of recent collaborative grant-writing efforts.

The graduate and undergraduate student experience also has been impacted by the development of this database, and thus will be significantly impacted by the advancement of CFR efforts. Currently, the database generated through ANRI assessment efforts in the juvenile justice system is being made available to students from several OSU colleges for purposes of doctoral dissertations, master’s theses, and honors projects. Also, these students are participating in a research group experience that is generating independent study credit. In addition, plans are in place to continue offering a course on adolescent problem behavior that has been “team taught” by ANRI members in the past several years, and more informal “brown bag” presentations of student-led work are intended as well. Further, each college and department participating in this center will have the opportunity to participate in a combination of outreach and engagement activities designed to directly impact families of at-risk youth in Ohio and beyond.

A wide range of related research projects will be generated from this effort. The topics of these projects will include, but not be limited to, the impact of family variables on:

- School success and related educational issues
- Mental health and substance abuse
- Peer relationships
- Delinquent activity and other high-risk problem behaviors

As noted in the Rationale section of this proposal, no established center on OSU’s campus has a core focus on family-related matters of any sort, let alone a concentration on the family context of child and adolescent development and well-being. At the same time, there are other OSU centers and initiatives that do in fact link their interest areas to family-related phenomena. This includes most
notably the Initiative for Population Research (IPR). It is believed that the direction to be taken by the CFR will greatly complement the work of the IPR by providing a “translatable core” of opportunities to apply the results of large scale data analysis to real world issues faced by families. In turn, the linkage to the IPR will make available a variety of prospects for generalizing the findings of smaller studies generated by the CFR to a larger more national scale.

In addition, linkages between the CFR and other OSU-based initiatives would provide additional opportunities for OSU scholars from a wide variety of academic backgrounds to participate in the interdisciplinary examination of the family context of youth development and well-being as a critical broadening of related work already underway. Current ANRI membership includes members of the Center for Research on Criminal Justice and the Justice for Children Project, both of which examine related issues of vital interest to family scholars and practitioners. Also, the P-12 Initiative’s connection to the statewide Ohio Collaborative Research and Policy for Schools, Children, and Families Initiative comes to mind in this regard, as does the scope of Children’s Hospital and its Research Foundation. Finally, all of these interrelated empirical efforts are thought to be augmented by our proposed center’s linkage to the ongoing outreach and engagement efforts of OSU Extension/Family and Consumer Sciences/4-H Youth Development.

In essence, the CFR will allow OSU faculty, students, and staff to transcend the abilities of any single academic unit by providing ongoing opportunities for collaboration across the various disciplines interested in the study of families. All too often, efforts to unite scholars representing different academic units are hampered by the lack of specific resources devoted to the creation and maintenance of the personal and professional commitments that are necessary for interdisciplinary research to succeed. An important part of the CFR effort will be the development of an infrastructure – funding pilot studies for established researchers, providing
mentoring for junior faculty, and creating educational opportunities for graduate and undergraduate students – that will support such dedication and enthusiasm amongst its members.

Operational Definition of Family

A variety of operational definitions can be employed in research efforts involving the family, and the specific aims of a study may demand modifications to any generic characterization of the “family” construct. That said, however, one such description of "family" offered by the American Association of Family and Consumer Sciences is utilized: “A family is defined as two or more persons who share resources, share responsibility for decisions, share values and goals, and have commitment to one another over time.”

Economic Implications

Many of the CFR grants and contracts involve families with children and youth. The efforts are often associated with documenting and developing strategies for improving the lives of youth from difficult family and community environments. Many of these youth are at risk of criminal activity or dropping out of school. The economic and societal impact for reducing the risk of these negative outcomes is enormous. For example, the CFR is providing research and evaluation leadership for a statewide program, FAST (Family and System Teams) with a grant from the Ohio Department of Mental Health. FAST funds are targeted for families containing children and adolescents with significant behavioral health needs. Results have been positive for helping families keep custody of their children and to receive effective services. If only 20% of the youth enrolled in FAST (662 out of 3,309 youth) are influenced to stay in school and receive their high school diploma rather than dropping out, their annual personal earnings gain as a group would be $6.09 million. If the same percentage of FAST youth is prevented from criminal activity (assault, robbery, theft, and vandalism) the cost savings for Ohio is $1.8 million. This
figure does not include homicide, which would result in a much larger economic savings for Ohio.

III. Membership/Involvement

As noted above, the CFR is proposed to build upon the current members of the Adolescent Network Research Initiative (ANRI), who represent a faculty presence in the colleges of Education and Human Ecology, Food, Agricultural, and Environmental Sciences, Law, Medicine, Social and Behavioral Sciences, and Social Work. Current ANRI members already have been informed of this center proposal, and have expressed interest in participating. Current ANRI members are listed below in their respective colleges:

*Education and Human Ecology:*
  - David Andrews
  - Suzanne Bartle-Haring
  - Gwen Cartledge
  - Janet Fink
  - Steve Gavazzi
  - Jackie Goodway-Schiebler
  - Paul Granello
  - Darcy Haag Granello
  - James Moore
  - Pam Osnes

*Food/Ag/Environmental Sciences:*
  - Scott Scheer
  - Theresa Ferrari

*Law:*
  - Kate Federle

*Medicine:*
  - Mary Fristad
  - Kelly Kelleher
  - Julie Niedermier
  - Kenny Steinman
New CFR faculty membership is open to individuals who have an interest in family research. The process for joining the CFR is through written notification (including e-mail) to the CFR Directors indicating the desire for membership and potential contributions and benefits for CFR involvement. The Directors will also invite individuals who they think might want to join the CFR.

IV. Administration

Directorship and responsibilities

As noted earlier, the CFR is proposed to be directed by Dr. Steve Gavazzi, Director (HDFS) and Dr. Scott Scheer, Associate Director (HCRD/Extension). Both Drs. Gavazzi and Scheer are family scientists with an extensive track record of scholarship efforts in this area of inquiry. Dr. Gavazzi has served in a leadership capacity on a number of state and federal grants totaling over $3.5 million in funding during his thirteen years at Ohio State, and he has spearheaded the development of the Adolescent Network Research Initiative here on campus. Professor Gavazzi has maintained a research program that has focused primarily on assessment and intervention efforts involving at-risk adolescents and their families, as well as having been involved in the evaluation of family-based programs. Dr. Scott Scheer has received over $800,000 in research grant funds since his employment...
began at Ohio State University in 1996. Professor Scheer’s research program has focused on the study and promotion of positive child and adolescent development in an ecological perspective that includes outreach programming for children/youth, emotional intelligence, social and psychological factors contributing to life-span transitions, and problem behavior issues.

The Directors are charged with developing the overall mission and policies of the CFR, as well as more specifically monitoring how well the CFR is meeting its objectives. As such, the Directors will produce a quarterly update on the advancement of scholarship efforts by CFR members that:

- generates important new information on the context of the family and its impact on youth development and well-being
- furthers the interdisciplinary nature of scholarship efforts through increased faculty and student participation across campus
- involves the submission of applications for federal funding
- provides opportunities for undergraduate and graduate student experiences through class offerings, participation in the research process, and outreach and engagement activities that are linked to the activities and outputs of the CFR effort

Consultation from Deans and Oversight Committee

The Directors will receive ongoing consultation on the efforts of the CFR from the Deans of the College of Education and Human Ecology and the College of Food, Agricultural, and Environmental Sciences, the CFR Oversight Committee, and the CFR Advisory council (please see Appendix 1 for a diagram of the CFR Organizational Chart).

The Deans of the College of Education and Human Ecology (EHE) and the College of Food, Agricultural, and Environmental Sciences (CFAES) are standing members of the CFR Oversight
Committee. Additionally, current plans for CFR/OC membership include a representative of the EHE Executive Committee, a representative of the CFAES Executive Committee, the Director of OSU Extension (or their representative), and a representative of the Office of Research. Members of the CFR/OC will convene for at least one meeting per year with the Deans. The membership of the CFR/OC can and should change periodically as the mission and activities of the CFR become modified over time. At minimum, the EHE Dean and the CFAES Dean will review membership of the CFR/OC with the CFR Directors every two years.

Consultation from Advisory Council

The formation of an advisory council is an important component of the CFR’s ability to meet its goals/objectives, as well as creating lasting partnerships both within the university and beyond. Just as important, the council will provide direction for the CFR through two-way communication that engages input from beyond the academic community. There will be three main clusters of advisory council members -- OSU Membership, State External Membership, and Local Level Membership -- that collectively will become known as the “Family Research and Engagement Partners.”

OSU members include representatives of other campus-based initiatives that have interest areas linked to family-related phenomena. Most notably, we have pulled together representatives of the Initiative for Population Research, the Center for Research on Criminal Justice, the Justice for Children Project, the P-12 Initiative, Children’s Hospital Research Foundation, and OSU Extension/Family and Consumer Sciences/4-H Youth Development. These partners are described in the rationale section above as having been identified as academic stakeholders in various CFR activities.

State External Membership includes representatives of the following state government
agencies: The Ohio Supreme Court, the Ohio Office of Criminal Justice Services, the Ohio Department of Education, the Ohio Department of Youth Services, the Ohio Department of Mental Health, the Ohio Department of Alcohol and Drug and Addiction Services, the Ohio Association of County Behavioral Health Authority, and the Public Children’s Services Association of Ohio.

Local Level Membership includes representatives of local agencies and organizations that have a vested interest in the focus of the CFR at a more regional or community level. Franklin County specific representatives include: COSI, the Domestic and Juvenile Court, Children’s Services, the ADAMH Board, and the Justice Planning Unit of the County Commissioners’ Office.

V. Initial Budget and Funding Sources

**Time line**

The first four months of our attempts to gather momentum for this center (July 2004-October 2004) included meetings between the Directors in order to contact and gain commitments from potential Family Research and Engagement Partners. Also, meetings have occurred with the Deans of Human Ecology and Food, Agricultural, and Environmental Sciences to discuss furthering strategic alliances within this advisory council. In addition, a series of focus groups have been conducted with potential members to further develop an action plan for the Family Research and Engagement Partners. From November 2004 through December 2004, the Directors continued to work on the formal Center proposal in order to bring the advisory council into its proper place within the organizational chart. In tandem, feedback on the workings and
membership of the Family Research and Engagement Partners were solicited from key faculty and university personnel. Months 7, 8, and 9 (January 2005-March 2005) were devoted to bringing the Family Research and Engagement Partners together for the first time, introducing members to the Center’s organization and work flow in order to launch this group’s effort to provide the Center with direction regarding the translation of research into practice. In Month 10 (April 2005), a second meeting with advisory council members took place in order to further the outreach and engagement work that would begin to set the stage for the Center’s second year of operation. In Months 11-12 (May 2005-June 2005), the Family Research and Engagement Partners met one more time in order to finalize plans for the CFR to better serve and engage Ohio families by putting Center-generated research into action.

**Budget for first year of operation**

The first year of CFR operation involved the use of resources from its flagship initiative -- The Global Risk Assessment Device Project (GRAD Project) – in conjunction with funds from awarded and pending grants, as well. Resources from the GRAD Project included payment of rent for office space ($10,400) and use of existing office furniture and computer equipment; in addition, the GRAD Project Director (Courtney Yarcheck) utilized approximately 5% of her time (approximately $2,500 in salary/benefits) toward the CFR formation effort. This latter in-kind contribution served as a partial match that allowed the CFR Directors to successfully apply for an OSU CARES grant ($3,500 award) in support of the formation of the Family Research and Engagement Partners advisory council. Finally, Kellogg Foundation funds ($2,000) through OSU Extension/4-H Youth Development allowed for evaluation methods to be incorporated into the advisory council process (as explained in the evaluation section below).

In addition to the OSU CARES grant, the Ohio Office of Criminal Justice Services gave the
CFR a $35,000 award in support of one graduate research associate and one honors undergraduate associate for the 2004-2005 academic year. A competition was announced during Spring Quarter 2004, and a total of 11 students applied. Subsequently, two students were selected by the Directors in consultation with OCJS staff, and they began their work for the project during Fall Quarter 2004.

Finally, the CFR assisted a coalition of state agencies in an evaluation of the FAST$05 Project, an initiative that will generate important information about the effective use of state support in meeting the needs of Ohio families containing children and adolescents with significant behavioral health needs. This $207,067 evaluation project was funded by support from the Ohio Department of Mental Health in partnership with the Ohio Departments of Job and Family Services, Youth Services, and Alcohol and Drug Addiction Services, and thus launched a set of very important public-public partnerships between OSU and these participating state agencies. Among other things, this effort has established the foundation for more comprehensive alliances to be systematically built among the state-level partners in order to meet both their unique and overlapping empirical needs concerning the well-being of Ohio’s families.

Year 2 Funding and Beyond

Grants that augmented our CFR interdisciplinary team efforts in the 2005-2006 academic year included a second year of funding from the Ohio Office of Criminal Justice Services at the $45,000 level in order to support two new research associate positions. Also, the FAST evaluation effort was re-awarded to the CFR for an additional two years, with an estimated contract totaling approximately $600,000, which included support for a pilot project that involves a collaboration with members of the Ohio Families and Children First Council. Further, a partnership between the CFR and Kent State University has netted an $87,000 subcontract to assist in the evaluation of the Department of Youth Services Title II project. In total, there has been approximately $875,000 in support made available to
the CFR for its activities to date. Finally, a number of efforts are underway to develop a work group with IPR faculty members in order to support the development of an R01 (budget of approximately $2,000,000).

**Location**

The Center for Family Research is housed in the Center of Science and Industry (COSI) in downtown Columbus, Ohio. COSI is a “Local Level Partner” of the advisory council, and will become an important collaborator on grantsmanship-related activities. In particular, preparations are underway to write a planning grant to the National Science Foundation in order to create an exhibit entitled “The Science of Families.” This interactive exhibit would allow children of all ages and their adult caregivers to participate in a series of educational experiences surrounding family heritage and family environment. Grants would allow the CFR to recover the costs associated with housing at COSI, as well as pay for faculty member participation in the creation and development of interactive tools that would generate meaningful data on families visiting COSI. In addition, negotiations are underway to bring an exciting new family visitation project would allow the CFR to work collaboratively with COSI and Franklin County Children’s Services. Also, COSI and the CFR are engaged in an exploratory partnership that involves CFR personnel assisting in an evaluation of the Miracle Gro Project (approximately $20,000 in support given to the CFR for this initiative).

**Indirect costs (IDC)**

A Memo of Understanding (MOU) is proposed between the Directors and the EHE and CFAES Deans in order to provide support for the CFR out of the IDC that is recovered from collaborative proposals generated by CFR members. More specifically, it is being proposed that the typical and usual split of IDC among participating units will include a total of 20% giveback to the CFR when full IDC
is realized. Currently, Dr. Andrews, the lead Dean has made approximately 20% of all IDC generated to date through the CFR available to the Directors for expenditures related to infrastructure. While no guarantees have been offered, Dean Andrews has stated his intention to respond positively to requests for future support when funding is available.

V. Evaluation

A number of benchmarks that are based on the mission and objectives of the CFR will be used to measure its relative success. First, as the CFR is designed to “generate important new information on the context of the family and its impact on youth development and well-being,” there should be a significant body of high quality refereed journal articles associated with CFR member efforts. Second, as the CFR is designed to “further the interdisciplinary nature of scholarship efforts through increased faculty and student participation across campus,” there should be a sustained diversity of membership across campus. Third, as the CFR “involves the submission of applications for federal funding,” there should be a sizable amount of federal grant dollars generated by CFR member efforts. Fourth, as the CFR is designed to “provide opportunities for undergraduate and graduate student involvement,” the CFR members should be able to document class offerings and related student participation in the research process (including publication efforts). Fifth and finally, as the CFR is designed to “serve as a catalyst for outreach and engagement activities,” CFR members should be able to document their involvement in outreach and engagement activities that are linked to the activities and outputs of the CFR effort. Dr. Gavazzi and Dr. Scheer will supply annual reports to their respective Deans and Chairs regarding the efforts of the CFR. Every five years, the annual reports will be summarized into a total activities report that will serve as the basis for decisions made about renewal.
## Appendix A

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<th>Budget Category</th>
<th>OSU CARES</th>
<th>OCJS</th>
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<th>GRAD</th>
<th>ODMH</th>
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Total three-year operating budget: $875,400
CFR Organizational Chart
Center for Family Research

- Lead Dean
  - EHE

- Non-Lead Dean
- Oversight Committee

- CFR Director
  - Associate Director

- CFR Faculty
- CFR Staff

- Students
  - Project Staff

- Advisory Council